



## College Leadership Advisory Committee Meeting 15 March 2023 Minutes

**Attending:** Michael Gilding, VP&ED (chair); Madhan Balasubramanian Research Lead Business; Judith Bannister, TPD Law; Svetlana Bogomolova, CSI Research Lead; Vivienne Brand, Research Lead Law; Andreas Cebulla, AITI Research Lead (via Teams); Melissa de Zwart, Director JBC (via Teams); Stephanie Eglinton-Warner, Project Manager, AACSB Accreditation (observer); Ian Goodwin-Smith, Director CSI; Mark Halsey, Research Lead Criminology; Christopher Kee, Dean (Education); Tania Leiman, Dean of Law; Rob Manwaring, TPD Government (via Teams); Marinella Marmo, TPD Criminology (via Teams); John Spoehr, Director AITI (via Teams); Sarah Taylor, Director of College Services; Mel Pike, Executive Officer

**Apologies:** Melissa-Ellen Dowling, JBC Research Lead; Caitlin Hughes, HDR Coordinator; Adela McMurray, Dean (Research); Phil Palmer, TPD Business; Vipul Pare, Dean (People & Resources); Rodrigo Praino, Research Lead Government; Julie Strunk, College Manager (SAS); Andrew Groves, Honours Coordinator

Agenda items	Notes	Action items
1. Welcome/Apologies	<ul style="list-style-type: none"> <li>Apologies were noted</li> </ul>	
2. Minutes	<p><i>Document: Minutes CLAC 15 February 2023</i></p> <ul style="list-style-type: none"> <li>Minutes were approved</li> </ul>	
3. VP&ED report	<p>The VP&amp;ED reported on the following:</p> <ul style="list-style-type: none"> <li>AACSB progress and continued development</li> <li>College Industry Advisory Board developments</li> <li>New courses launched in S2</li> <li>Upcoming events: <ul style="list-style-type: none"> <li>Government curriculum development event</li> <li>meeting with Student Political and International Relations Association</li> <li>Visit to the University of Virginia with JBC members</li> </ul> </li> <li>Potential new specialisations in Business, noting cross-College connections, and potential for leveraging unique associations at Tonsley campus</li> </ul> <p>In response to an observation from the Director of AITI regarding AUKUS announcements members considered establishing a working group to explore the BGL implications, commencing by seeking expressions of interest</p>	<ul style="list-style-type: none"> <li>VP&amp;ED to establish an AUKUS Working group: initial call for EoI re AUKUS connections, interests</li> </ul>
4. Director of College Services report	<p>The DoCS reported on the following:</p> <ul style="list-style-type: none"> <li>Early indicators of an increase in student course load, due primarily to international enrolments, but also domestic fee-paying; both areas that increase revenue</li> <li>Business and Government showing strongest growth against prior year</li> <li>Actual and Projected financials</li> </ul> <p>Dean (Education) observed that the indication was that international load pipeline would remain strong. Members discussed workload issues arising from load.</p>	
5. College Risk Register	<p><i>Document: 2023 Risk Assessment</i></p> <ul style="list-style-type: none"> <li>Risk Register noted.</li> </ul>	

<p>6. Review - Dean (Education) portfolio 2023 Strategic Action Plan</p>	<p><i>Document: Dean (Education) Strategic Initiatives</i></p> <p>The Dean (Education) briefed regarding the portfolio strategic initiatives, and highlighted:</p> <ul style="list-style-type: none"> <li>• That advice was sought regarding re-designing the 1<sup>st</sup> initiative so that the set-up of the new working groups was the means towards an objective</li> <li>• Understanding and classifying current industry engagement in topics was the first step to introducing Topic Industry Advisors</li> <li>• Central workshops and local activity were in place to develop multi-campus delivery</li> <li>• Harmonisation of topic delivery across the College would provide simplification and standardisation</li> <li>• Competitions had been identified as one way to build student engagement and awareness, commencing in law and space governance</li> <li>• Greater engagement in the northern suburbs was in development</li> <li>• Worthwhile accreditation and benchmarking opportunities were being sought/assessed</li> </ul> <p>In response to questions and discussion members noted:</p> <ul style="list-style-type: none"> <li>• When benchmarking, caution needed to be applied in sharing unique aspects of courses</li> <li>• The goal of introducing Topic Industry Advisors was to be industry informed, not dictated, and we should carefully consider the benefit to the partner</li> <li>• Principles for topic harmonisation would not limit development of new methodology</li> <li>• That the initiatives might include the development of partnerships, noting recent successes in that area</li> </ul>	<ul style="list-style-type: none"> <li>• Dean (Education) to consider adding partnerships to the strategic initiatives for the portfolio</li> </ul>
<p>7. College Financial Architecture</p>	<p><i>Document: Proposal – College Financial Architecture</i></p> <ul style="list-style-type: none"> <li>• The Chair briefed regarding the proposal to change the underlying structure of the College finances, noting that the intent was to enable academic researchers to associate their work with a Centre/Institute</li> <li>• It was confirmed that associating a salary with a Centre/Institute did not change employment status</li> <li>• It was observed that the proposed process was intuitive and practical, would help researchers represent themselves externally as part of the Centre/Institute, raise the profile of the centres and enhance their capability</li> <li>• Agreed that the first step was to communicate the proposal more widely in the College for feedback</li> </ul>	<ul style="list-style-type: none"> <li>• VP&amp;ED / DoCS to invite feedback from College with a quick turnaround</li> </ul>
<p>8. Any other business</p>	<ul style="list-style-type: none"> <li>• Noted that 800 new Uni places due to AUKUS had been announced – primarily in maths and engineering, but also management</li> </ul>	

**Next meeting:** The next meeting date will be 10.00am -11.30am, Wednesday 19 April 2023 in LWCM 1.04

MP:MG – 20 March 2023